How to build a sustainable biotech hub in an emerging economy

Poland as the new source of biomedical innovation

Pawel Przewiezlikowski Krakow, 15 April 2024









Agenda



Poland:

Economic demographic foundations Capital markets



Scientific potential and track record



Polish biotech companies



Clinical trials in Poland



Secret Polish recipe for biomedical success

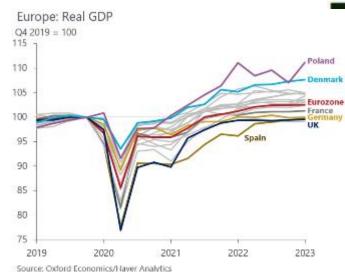


Poland – growing economy forms a strong foundation for biomedical research Among major economies Poland has trailed only China in growth in the last 30 years

Key facts

- Poland is the **largest economy in Central and Eastern Europe** as well as the **fifth biggest economy (PPP*) in the European Union** (behind Germany, France, Italy and Spain).
- In 2024, Poland will record **the largest GDP growth** among Europe's big economies (2.7 %)
- Characterized by the strong domestic market, low private debt, low unemployment rate and flexible currency, Poland is a regional economic leader with a high potential for dynamic future growth.

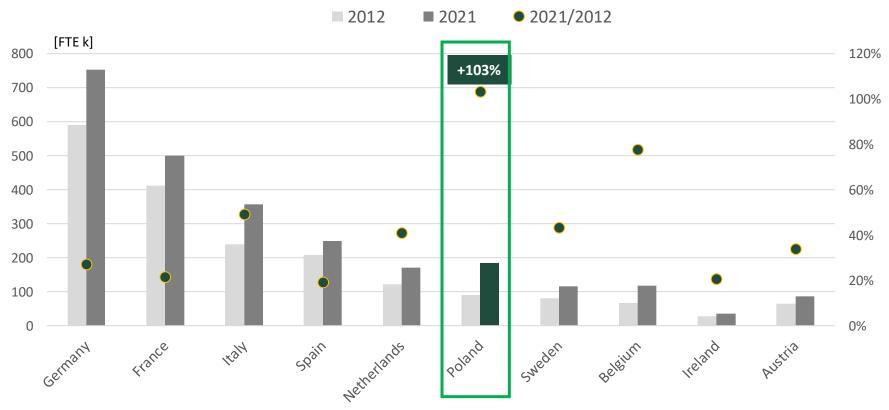
Population	38M (+2M UA refugees)
GDP (Nominal) ¹	US\$ 880B
GDP Per Capita (Nominal) ¹	US\$ 23.4 K
GDP (PPP*) ¹	US\$ 1.4T
GDP Per Capita (PPP*)1	US\$ 47.7K
Unemployment Rate (IMF)	2.9%
Inflation (consumer prices)	2.8%
Public Debt (As % of GDP)	52%





Poland is ranked 5th in the EU by the number of scientists and enjoyed the strongest growth in the last decade

R&D personnel in TOP10 EU economies⁽¹⁾





Qualified R&D labour force and thousands of well-educated graduates every year

38 of ~400 European Universities with biotechnology studies are located in Poland⁽²⁾



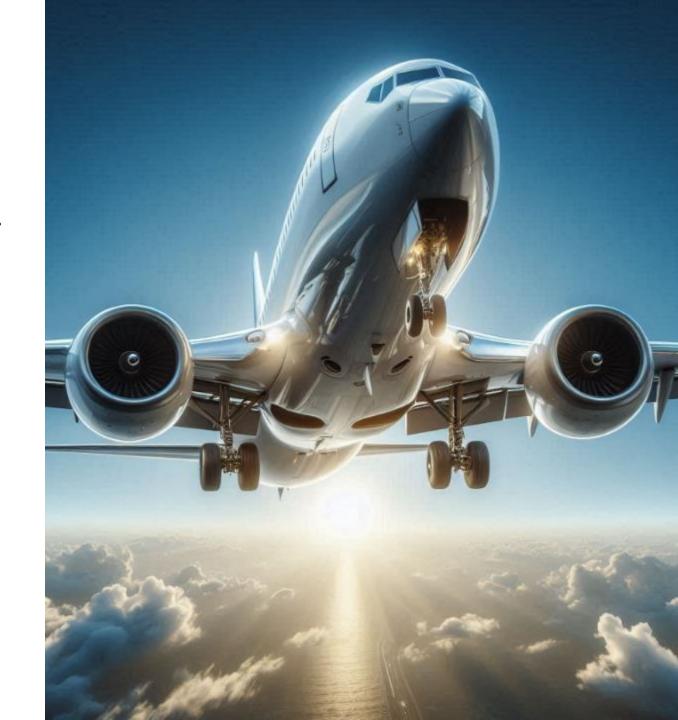
Two engines of Central and Eastern European biotechnology and pharmaceutical sectors

Short-term: competition on the cost of labor

- Production of high-value-added drugs (difficult-to-synthesize generics, biosimilars)
- Contract research on drugs
- Clinical trials
- Outsourcing centers (BPO)
- Bioinformatics services

Long-term: Innovation

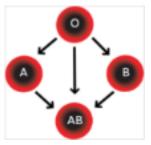
- Innovative drugs should be developed based on our know-how used for internal use and export
- Artificial intelligence-based precision medicine products



Famous Polish biomedical scientists and their discoveries/projects



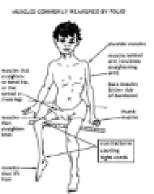
Cybulski 1899



Hirszfeld 1912



Funk 1910



Koprowski 1950



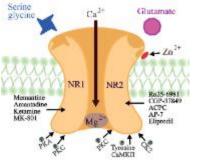
Chomczyński 1987



Machoń 1970



Reichstein 1950



Maj, Vetulani, Nowak, Popik 1980-1995



Jemielity 2007



Sternbach 1959



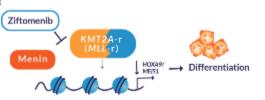
Andruszkiewicz 1988



Mroczkowski 2007



Fotin-Mleczek 2013

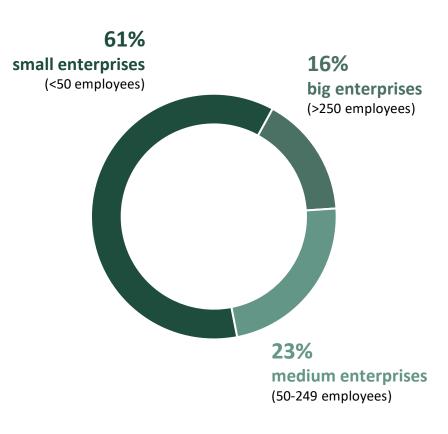


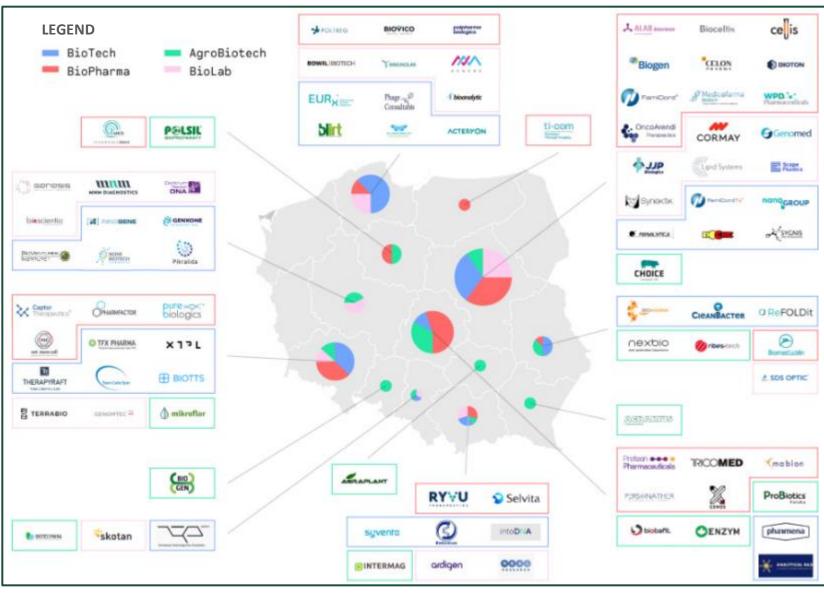
Grembecka, Cierpicki, Klossowski 2017



Poland has 217 registered biotech entities......

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20 years of innovative biomedical sector in Poland - Milestones

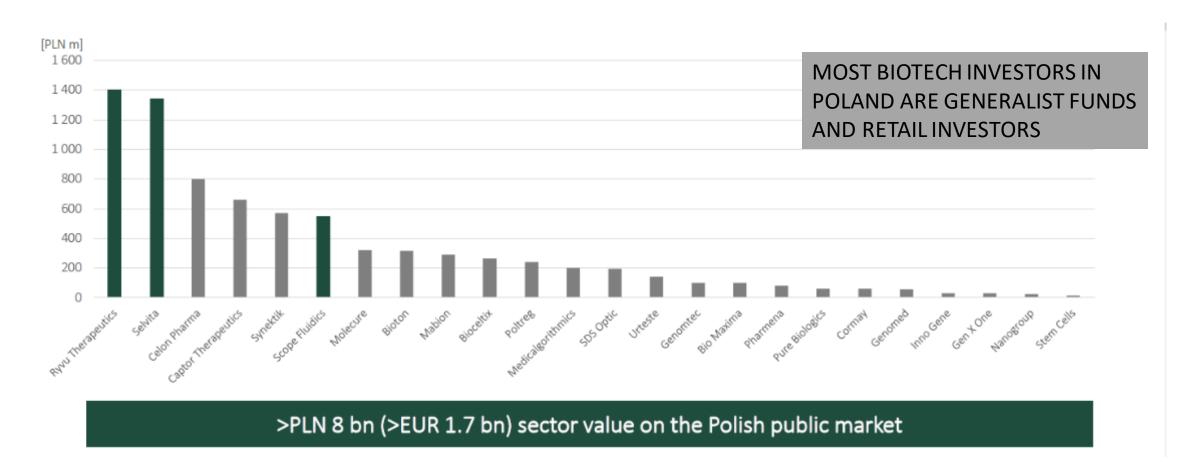
•									
2002	Celon Pharma is established - the first Polish pharmaceutical company whose main value is innovative projects								
2007	National Center for Research and Development is established - the first funding agency for commercial biomedical R&D								
2009	ReadGene company debuts on the NewConnect market								
	Adamed launches diabetes drug into clinical trials - Poland's first commercial innovation drug								
	Medicalgorithmics - first Polish AI-driven medical device approved by the US. FDA (mobile Holter – cardiac telemetry)								
2010	Collaboration Selvita (Ryvu) / Orion on the basis of technology from IF-PAN - first international commercialization in Polish biotechnology								
2011	University of Warsaw BioNTech contract for RNA stabilization technology								
2013	Mabion debuts on WSE's main market								
2014	Ryvu - Merck collaboration - first big Pharma appreciates Polish innovators								
2016	Braster Breast Cancer Tester on the Polish Medical Device Market								
2017	SEL24 Ryvu in Phase I clinical trial - Poland's first innovative oncology drug in the clinic								
2019	Medical Research Agency is established								
	Celon Pharma's esketamine for drug-resistant depression - Poland's first innovative drug in phase II clinical trials								
2020	Galapagos - Molecure (Oncoarendi) collaboration - first partnership contract with initial payment > 100 MPLN								
	Selvita acquires Croatian Fidelta - first foreign acquisition of Polish biotech company								
2021	Adamed - Acadia collaboration in CNS								
2022	Two M&As over \$100 M: Acquisition of Blirt by Qiagen and Curiosity Diagnostics by Biorad								
	Polpharma's biosimilar drug approved by FDA - Poland enters the medium level of bio innovation								
	Captor - Ono collaboration on protein degraders in CNS and Ryvu with BioNTech in oncology								





Poland developed the only public capital market in CEE capable of financing the biotech/medtech sector

Market capitalization of Polish biotech/medtech companies listed on the Warsaw Stock Exchange and NewConnect⁽¹⁾



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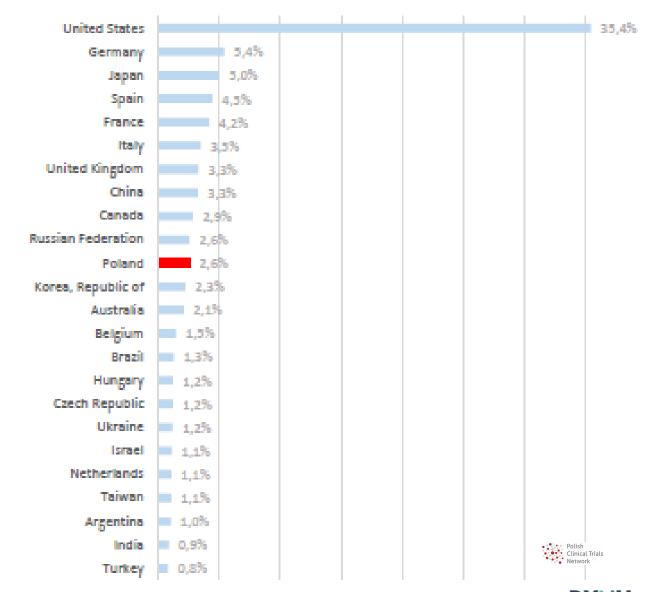
Source: (1) Stoog.pl (as of 9.06.2023)



Poland is a major global clinical research hub

- 559 clinical trials initiated in 2021
- The majority are Phase 3 (203) and Phase 2 (144) trials
- 25% oncology, 15% neurology,
 10% cardiology, 10% infectious disorders
- 25 000 patients
- Several dedicated oncology Phase I units established in recent years (eg. Gdansk, Warsaw)
- 645 clinical trials initiated in 2022

Global Industry CTs market share Year 2019, All Phases







Poland's strong position in clinical research

- Higher productivity of clinical trial sites in relation to other markets.
- Centralized healthcare system with competent researchers attracting and retaining large numbers of patients for clinical trials.
- Lower costs of conducting clinical trials compared to other markets, including lower start-up costs.
- Comparing to other CEE countries still relatively small saturation of clinical trials to country population
- Polish Clinical Trials Network (PCTN)







Global Clinical Operations hubs in Poland (incl. headcount)

CON

150

AstraZeneca

Science & Protocol design

Data Management

Study Management Operations

Supply Chain Medical Review

Medical Review Systems (eTMF, CTMS)

Centralised Monitoring

Risk Based Monitoring

R&D Procurment

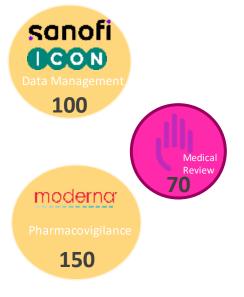
3 000





Regional Clinical Operations HQ:

- AbbVie
- AZ
- BMS
- Roche
- GSK







Ways to overcome barriers to the development of the CEE biotechnology industry

International clients and development partners

International managerial practices

Regulatory knowledge

Specialized investors

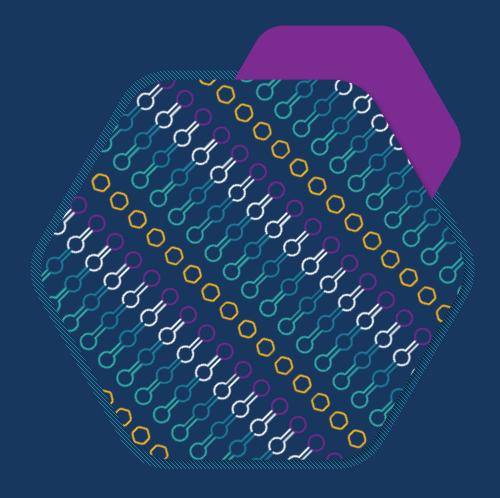
Global distribution network

Government support for R&D in biotechnology

Reverse brain drain

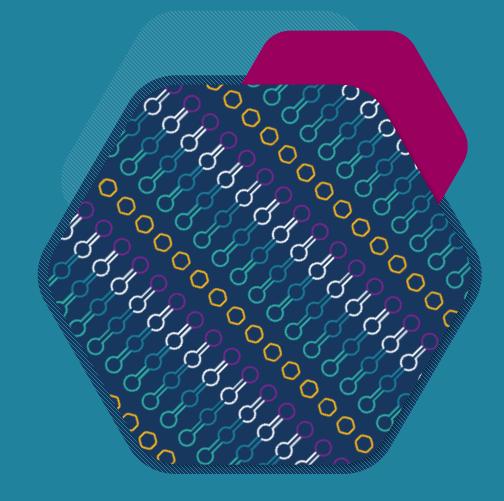


Thank you

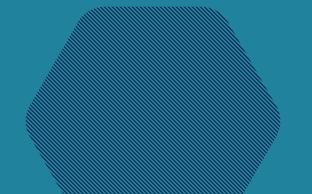




APPENDIX









Discovered in CEE - available in CEE?

- No CEE biotech or pharmaceutical company will fund a full drug development cycle alone
- Partnerships with multinationals are needed
- Corporations need to have a consistent pricing policy in developed markets
- Reimbursement level in CEE is insufficient to cover prices of many breakthrough drugs
- For partnering agreements for drugs discovered in CEE, creative schemes are needed to ensure future access to drugs for CEE patients at a price level acceptable to the CEE payers
 - Example method increased royalties to the licensor in CEE and use of the surplus to subsidize accessibility
 - Condition of the R&D grant for the project

Poland - a strong partner for the international biomedical industry



Large potential

Low risk and long-term stability

Dynamic scientific developments including biotech

Affordable costs

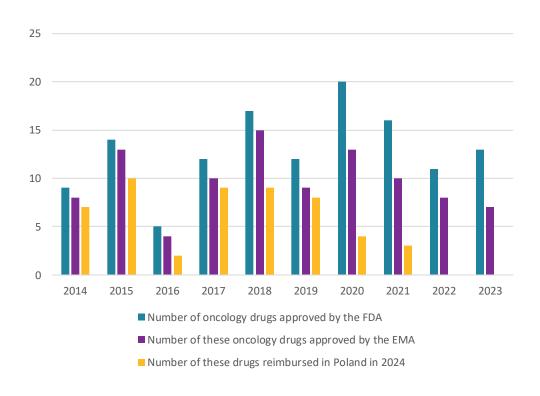
Good project management and communications

- 20 largest economy in the world by PPP
- o 40 million people (including 2 milion Ukrainian refugees)
- The fastest growing developed economy in the world since 1989
- o Debt/GDP <55%</p>
- EU and NATO member (quality, security, environment)
- Member of the European Patent Organization
- Transparent legal system
- o 40 000 scientists in biomedial research
- Fast-growing R&D thanks to GDP growth and EU funding
- Experienced scientific returnees and international specialists
- Fast growing biotech sector
- Cost of living 50-60% lower than in major biotech hubs
- Low income taxes
- Good logistics (flights, highways)
- Geographical proximity
- o English is the standard internal language at biotech companies
- Well-established collaboration practices
- Low corruption index

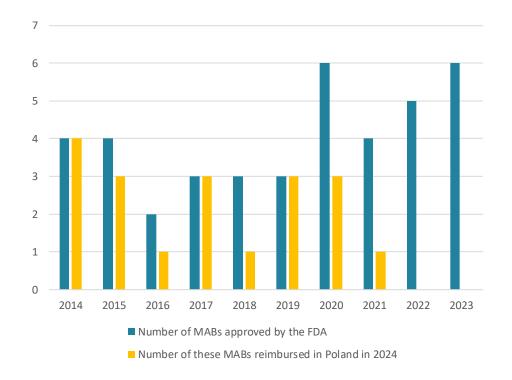


Poland is not the optimum territory for efficient enrollment of immunotherapy-naïve patients – usually a three-year gap in full reimbursement vs. the USA

Availability and reimbursement of FDA-approved oncology drugs in PL



Availability and reimbursement of FDA-approved monoclonal antibodies in Poland





Availability of modern oncology drugs in Poland

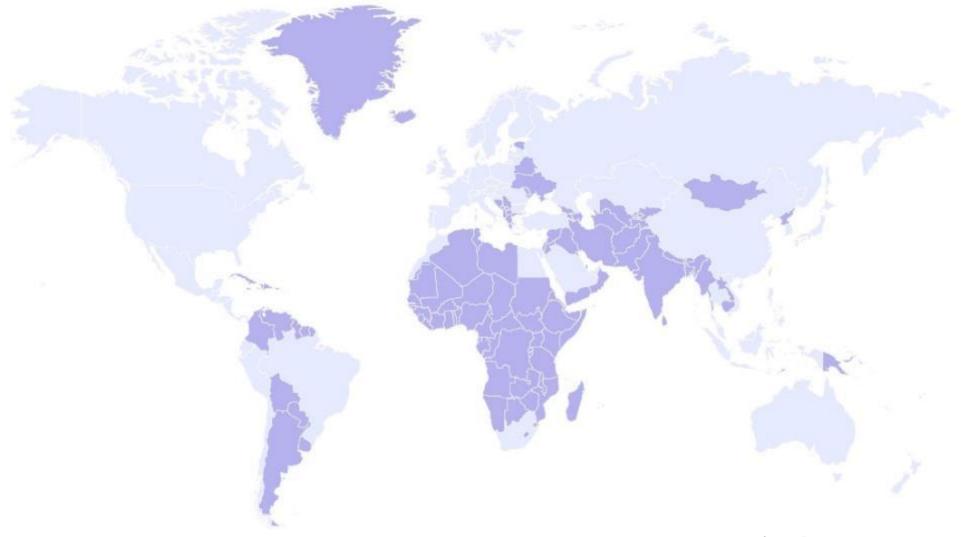
Oncology drugs approved by FDA in years 2014-2024

DRU	GS AVAILABLE (I	REIMBURSED) IN POLAND		DRI	JGS UNAVAII	LABLE NOT (REIMBURSED) IN POLAND				
	Drug Name	Active Ingredient	FDA Approval		Drug Name	Active Ingredient	FDA Approval		Drug Name	Active Ingredient	FDA Approval
1.	Scemblix	asciminib	2021	1.	Ogsiveo	nirogacestat	2023	43.	Blenrep	belantamab mafodotin-blmf	2020
2.	Lumakras	sotorasib	2021	2.	Truqap	capivasertib	2023	44.	Zepzelca	lurbinectedin	2020
3.	Jemperli	dostarlimab-gxly	2021	3.	Augtyro	repotrectinib	2023	45.	Cerianna	fluoroestradiol F18	2020
4.	Monjuvi	ta fa sitamab-cxix	2020	4.	Fruzagla	fruquintinib	2023	46.	Qinlock	ripretinib	2020
5.	Trodelvy	s a cituzu mab go vitecan-hziy	2020	4. 5.	•	**				•	
6.	Tukysa	tucatinib	2020		Loqtorzi	tori palimab-tpzi	2023	47.	Retevmo	selpercatinib	2020
7.	Sarclisa	isatuximab	2020	6.	Ojjaara	momelotinib	2023	48.	Tabrecta	capmatinib	2020
8.	Enhertu	fam-trastuzumab deruxtecan-nxki	2019	7.	Elrexfio	elra natamab-bcmm	2023	49.	Pe ma zyre	pemigatinib	2020
9.	Padcev	enfortumab ve dotin-ejfv	2019	8.	Talvey	talquetamab-tgvs	2023	50.	Koselugo	selumetinib	2020
10.	Brukinsa	zanubrutinib	2019	9.	Vanflyta	quizartinib	2023	51.	Tazverik	ta ze metostat	2020
11.	Inrebic	fedratinib	2019	10.	Columvi	glofitamab-gxbm	2023	52.	Ayvakit	avapritinib	2020
12.	Rozlytrek	entrectinib	2019	11.	Epkinly	e p cori tamab-bysp	2023	53.	Gallium 68 PSMA-11	Gallium 68 PSMA-11	2020
13.	Nubeqa	darolutamide	2019	12.	Zynyz	re ti fa nlimab-dlwr	2023	54.	Ga-68-DOTATOC	Ga-68-DOTATOC	2019
14.	Polivy	polatuzumab ve dotin-piiq	2019	13.	Jaypirca	pirtobrutinib	2023	55.	Turalio	pexidartinib	2019
15.	Piqray	alpelisib	2019	14.	Lunsumio	mos u netuzumab-axgb	2022	56.	Xpovio	selinexor	2019
16.	Xospata	gilteritinib	2018	15.	Krazati	adagrasib	2022	57.	Balversa	erdafitinib	2019
17. 18.	Vitrakvi	larotrectinib Iorlatinib	2018 2018			=					
19.	Lorbre na Talzenna	talazoparib	2018	16.	Rezlidhia	olutasidenib	2022	58.	Elzonris	tagraxofusp-erzs	2018
20.	Libtayo	ce mi plimab-rwlc	2018	47	Flaham		2022	F0			2040
21.	Braftovi	encorafenib	2018	17.	Elahere	mirve tuximab soravtansine-gynx	2022	59.	Asparlas	ca laspargase pegol-mknl	2018
22.	Mektovi	binimetinib	2018	18.	Tecvayli	te clistamab-cqyv	2022	60.	Daurismo	glasdegib	2018
23.	Erleada	apalutamide	2018	19.	Imjudo	tremelimumab	2022	61.	Vizimpro	dacomitinib	2018
24.	Lutathera	lutetium Lu 177 dotatate	2018	20.	Lytgobi	futibatinib	2022	62.	Copiktra	duvelisib	2018
25.	Calquence	acalabrutinib	2017			lutetium (177Lu) vi pivotide					
26.	Verzenio	a be maciclib	2017	21.	Pluvicto	tetraxetan	2022	63.	Lumoxiti	moxetumomab pasudotox-tdfk	2018
27.	Besponsa	inotuzumabozogamicin	2017								
28.	Imfinzi	durvalumab	2017	22.	Opdualag	n i volumab and relatlimab-rmbw	2022	64.	Poteligeo	moga mulizumab-kpkc	2018
29.	Rydapt	midostaurin	2017	23.	Vonjo	pacritinib	2022	65.	Tibsovo	ivosidenib	2018
30.	Alunbrig	brigatinib	2017	24.	Kimmtrak	tebentafusp-tebn	2022	66.	Aliqopa	copanlisib	2017
31.	Zejula	niraparib	2017	25.	Pylarify	piflufolastat F 18	2021	67.	Idhifa	e na sidenib	2017
32.	Bavencio	avelumab	2017	26.	Cytalux	pafoladanine	2021	68.	Nerlynx	neratinib maleate	2017
33.	Kisgali	ribociclib	2017	27.	Tivdak	tis o tumab ve dotin-tftv	2021	69.	Rubraca	rucaparib	2016
34.	Tecentriq	atezolizumab	2016	28.	Exkivity		2021	70.		•	2016
35.	Venclexta	venetoclax	2016	28.	EXKINITY	mobocertinib	2021	70.	Lartruvo	olaratumab	2016
36.	Alecensa	alectinib	2015								
37.	Empliciti	elotuzumab	2015	20	5.1	a s paraginase e rwinia chrysanthemi	2024			(I . I . 540	2046
38.	Ninlaro	ixazomib	2015	29.	Rylaze	(recombinant)-rywn	2021	71.	Axumin	flucidovine F 18	2016
39.	Darzalex	daratumumab	2015	30.	Truseltiq	infigratinib	2021	72.	Portrazza	necitumumab	2015
40.	Tagrisso	osimertinib	2015	31.	Rybrevant	a mi vantamab-vmjw	2021	73.	Odomzo	sonidegib	2015
41.	Cotellic	cobimetinib	2015	32.	Zynlonta	loncastuximab tesirine-lpyl	2021	74.	Farydak	panobinostat	2015
42.	Yondelis	trabectedin	2015	33.	Fotivda	tivozanib	2021	75.	Lenvima	lenvatinib	2015
43.	Lonsurf	trifluridine and tipiracil	2015	34.	Pepaxto	me I phalan fl ufenamide	2021	76.	Beleodaq	Belinostat	2014
44.	Qarziba / Unituxin	dinutuximab	2015	35.	Cosela	trilacicilib	2021	77.	Zydelig	Idelalisib	2014
45.	Ibrance	palbociclib	2015	36.	Ukoniq	umbralisib	2021		=		
46.	Cyra mza	Ramucirumab	2014	37.	Tepmetko	tepotinib	2021				
47.	Blincyto	Blinatumomab	2014	38.	Orgovyx	relugolix	2020				
48.	Zykadia	Ceritinib	2014	39.	= :	margetuximab (anti-HER2 mAb	2020				
49.	Akynzeo	Ne tupitant and palonosetron	2014		Margenza	- · · · · ·					
50.	Opdivo	Nivolumab	2014	40.	Danyelza	naxitamab-gqgk	2020				
51.	Olaparib	Lynparza	2014	41.	Gavreto	pralsetinib	2020				
52.	Keytruda	Pembrolizumab	2014	42.	Detectnet	copper Cu 64 dotatate	2020				

The majority of the most frequently prescribed modern drugs (including IO therapies) are available for patients in Poland and reimbursed by the healthcare system



Countries where key PD-1 Abs are currently unavailable: Potential recruitment of immunotherapy-naïve patients







Ryvu's history of corporate development

